

January, 2011

Dear Fellow Citizens of Oak Harbor:

I am pleased to present to you the City of Oak Harbor 2011-2012 Annual Operating Budget. It addresses our citizens' fundamental needs as we confront the challenges posed by a weakening national, state and local economy and a reduced four-year budget cycle.

Oak Harbor's most pressing problem is to balance the cost of services the public currently receives and the revenues that sustain it. City Staff and the City Council made some tough decisions. I extend my appreciation to the City Council and to our City management staff for diligently working to propose budget changes that respond to current economic conditions and still meet the needs of providing essential services to the community.

The overall 2011 City budget totals \$99.8 million, with the General Fund portion of the budget totaling \$14.3 million, down \$531,000 from the 2010 amended General Fund budget. For 2012, the City Council approved a total City budget of \$72.0 million.

I can assure you that our City family works hard for you and is dedicated in providing the best service possible. I am proud of the effort put forth every day by our City employees to provide those services that we do enjoy and do equate to a very high quality of life here in Oak Harbor and on Whidbey Island. We must also not rest on what we have accomplished and continue to seek better ways of providing service in more effective and efficient ways. Change is inevitable and we must also continue to prepare ourselves for change internally and externally by others. The 2011-2012 Annual Operating Budget represents our community's values to spend our resources wisely and sparingly, but to also recognize that we must continue to invest in our community with well thought out projects and to maintain what we have already constructed over the years. I look forward to serving you in these challenging times and do appreciate your interest in the 2011-2012 Annual Operating Budget for the City of Oak Harbor.

Jim Slowik, Mayor



2011 ~ 2012 Budget At A Glance



**Vision Statement**

Oak Harbor...Whidbey Island's Premier Waterfront Community.

**Mission Statement**

The Staff of the City of Oak Harbor is committed to delivering the highest possible level of service to its citizens, improving economic opportunity, quality of life and fostering community partnerships.

**Goals**

- Goal 1: Promote a healthy and growing business community.
- Goal 2: Improve the appearance and livability of the community.
- Goal 3: Encourage a safe community.
- Goal 4: Build and enhance community partnerships.
- Goal 5: Deliver superior quality service to our customers.
- Goal 6: Protect and enhance capital investment in the City.
- Goal 7: Promote a healthy work environment and employee excellence.
- Goal 8: Annual review of the City's overall performance.



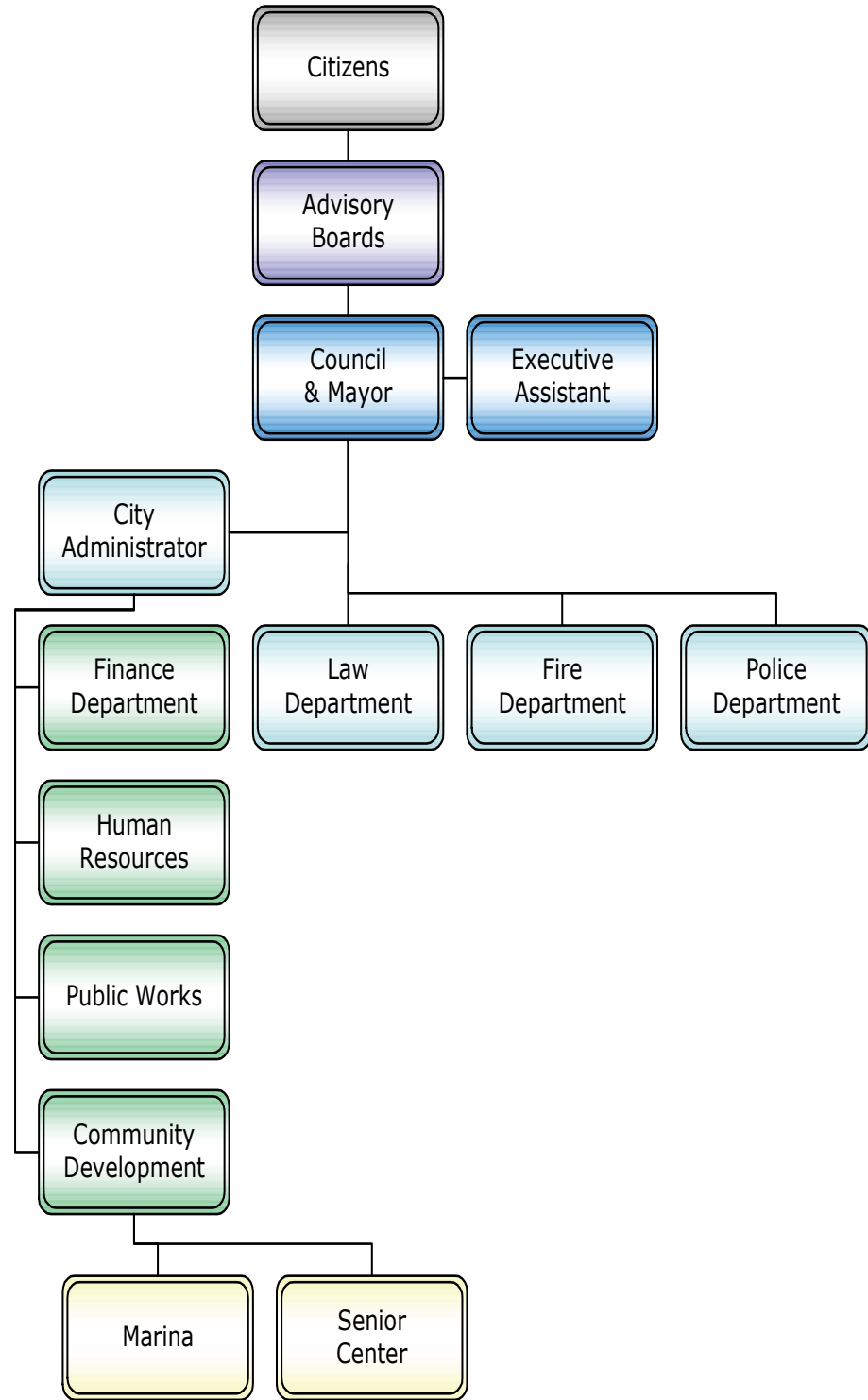
# City Of Oak Harbor

*Whidbey Island's Premiere Waterfront Community*

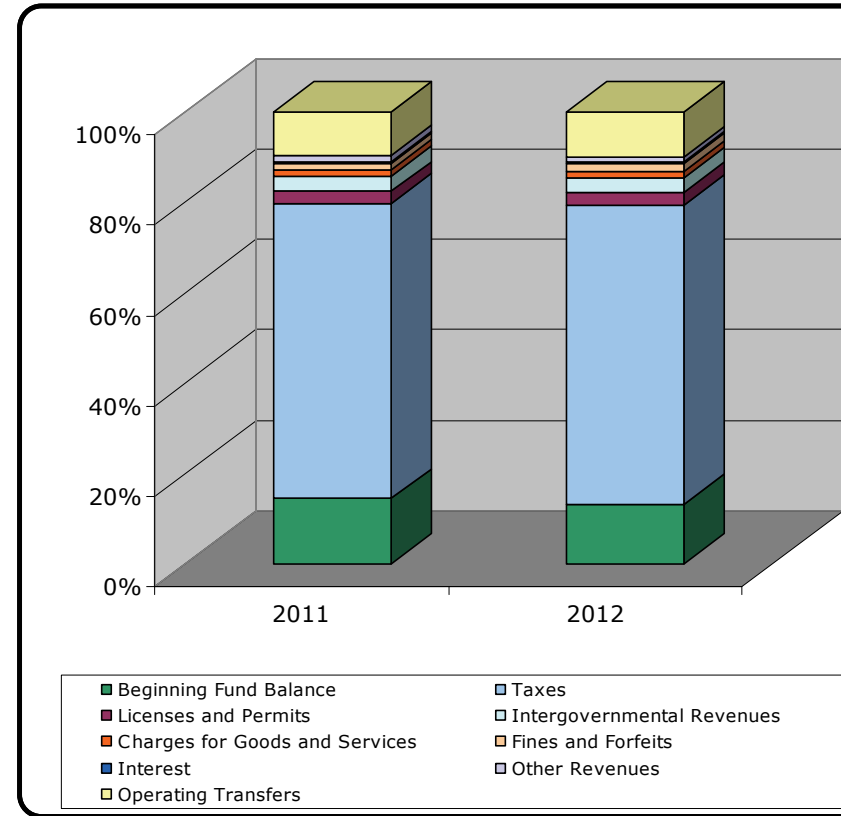


865 SE Barrington Dr.  
Oak Harbor, WA 98277  
(360) 279-4500  
www.oakharbor.org

# Organizational Chart



### Current Expense Revenues by Source

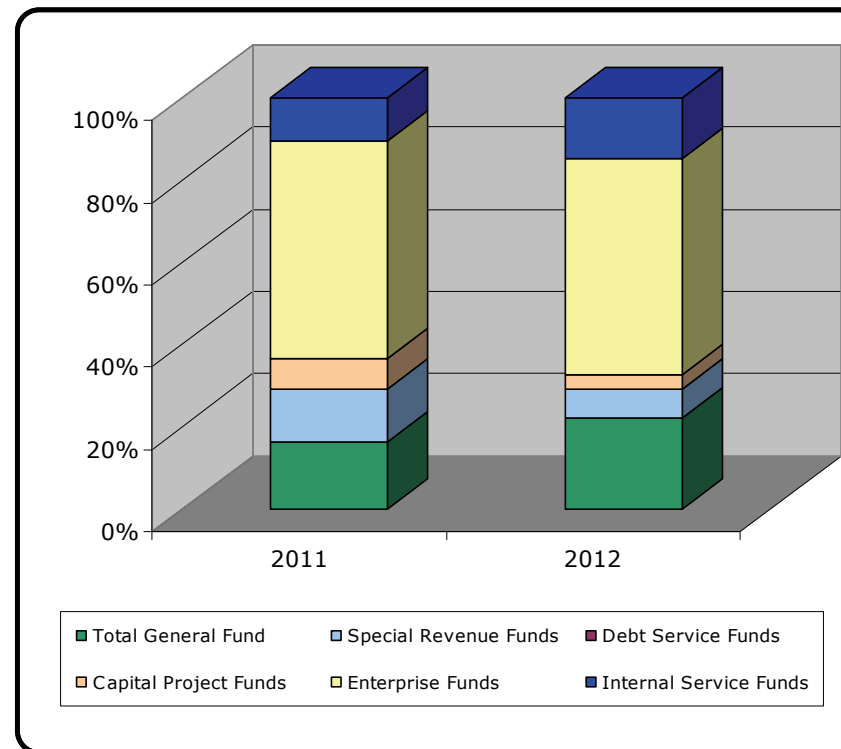


# Budget Summary

### Revenues by Source (dollars in thousands)

Fund	Actual 2009	Amended 2010	Adopted 2011	Adopted 2012
Beginning Fund Balance	\$ -	\$ 2,370	\$ 2,073	\$ 1,872
Taxes	9,686	9,606	9,322	9,448
Licenses and Permits	680	497	407	421
Intergovernmental Revenues	400	418	491	466
Charges for Goods and Services	457	252	184	187
Fines and Forfeits	173	222	229	232
Interest	131	165	59	59
Other Revenues	124	165	163	167
Operating Transfers	1,180	1,169	1,404	1,428
<b>Current Expense</b>	<b>12,831</b>	<b>14,864</b>	<b>14,332</b>	<b>14,280</b>
Reserves	52	1,460	1,460	1,460
Whidbey Island Marathon	168	140	346	354
<b>Total General Fund</b>	<b>13,051</b>	<b>16,464</b>	<b>16,138</b>	<b>16,094</b>
Special Revenue Funds	3,007	11,207	13,103	4,825
Debt Service Funds	299	306	52	26
Capital Project Funds	636	7,352	7,064	2,492
Enterprise Funds	15,481	38,295	52,984	38,008
Internal Service Funds	4,052	9,843	10,434	10,588
<b>Total</b>	<b>\$ 36,526</b>	<b>\$ 83,467</b>	<b>\$ 99,775</b>	<b>\$ 72,033</b>

### Expenditures by Fund Type



### Expenditures by Fund Type (dollars in thousands)

Fund	Actual 2009	Amended 2010	Adopted 2011	Adopted 2012
Ending Fund Balance	\$ -	\$ 2,308	\$ 1,873	\$ 1,703
City Council	105	112	116	119
Judicial	446	437	415	423
Mayor	154	172	170	175
City Administrator	242	262	255	261
Human Resources	144	222	172	178
Financial Services	821	882	919	961
Law	539	459	465	476
Development Services	952	896	959	940
General Government	903	588	528	532
Police	4,725	4,992	4,982	5,034
Animal Control	185	191	183	183
Fire	2,013	2,122	2,040	2,065
Emergency Services	16	35	32	32
Youth Services	-	9	-	-
Parks	1,093	1,104	1,154	1,129
Library	68	73	69	70
<b>Current Expense</b>	<b>12,406</b>	<b>14,864</b>	<b>14,332</b>	<b>14,281</b>
Reserves	49	1,460	1,460	1,460
Whidbey Island Marathon	28	140	346	354
<b>Total General Fund</b>	<b>12,483</b>	<b>16,464</b>	<b>16,138</b>	<b>16,095</b>
Special Revenue Funds	2,467	11,207	13,104	4,825
Debt Service Funds	298	306	52	26
Capital Project Funds	11	7,352	7,063	2,492
Enterprise Funds	14,440	38,295	52,984	38,007
Internal Service Funds	3,304	9,843	10,434	10,588
<b>Total</b>	<b>\$ 33,003</b>	<b>\$ 83,467</b>	<b>\$ 99,775</b>	<b>\$ 72,033</b>